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Coughing spasms that jolted him from a deep sleep. Shortness of breath. Wheeze. Swelling in his legs. A dream vacation along Ireland’s southeast coast quickly evaporated when Dr. Philip Berger was rushed to a small Catholic teaching hospital in the town of Cork—more than 5,000 kilometres from his Toronto home. After 12 days in hospital, they discovered the crux of his discomfort: heart disease.

For decades, Dr. Berger, Medical Director of St. Michael’s Hospital’s Inner City Health Program and Former Chief of the Department of Family and Community Medicine, had been referring his patients to St. Michael’s Heart Health Unit. “The care they received was consistently fantastic, regardless of the patient or their background,” he says. So, when the cardiologist in Cork asked Dr. Berger where he’d like to be cared for back home, his choice was simple. “I chose to go to St. Michael’s because it felt safe and comfortable.”

Dr. Berger has nothing but praise for the trio of heart specialists—Drs. Jeremy Edwards, Abdul Al-Hesayen and Paul Dorian—who cared for him over the course of more than a dozen appointments. “They’re smart, current, quickly responsive, readily accessible and hip!” says Dr. Berger, who was placed on an effective medication plan and has since seen a dramatic improvement.

After an accomplished career advocating for vulnerable patients, he has decided to retire this summer. “I’m content. Happiness is ephemeral. Contentment is a more permanent state of being,” says Dr. Berger, who will remain a Vice Chair of St. Michael’s Hospital’s Research Ethics Board and will continue campaigning for the many causes he believes in.
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When the Sisters of St. Joseph founded St. Michael’s Hospital 125 years ago, they did so with the intention of providing compassionate care—to everyone. Their vision continues to inform our staff today. As we celebrate this landmark anniversary on Canada’s 150th birthday year, we’re reminded of the core values St. Michael’s, and this nation, share—respect and dignity.

We know you share this noble vision.

Over the years, Toronto has grown and become more vibrant and more complex. St. Michael’s has grown as well, developing strengths in innovative research and world-class education to match its ability to offer unparalleled critical care. With its focus on Urban Health for 125 years, St. Michael’s has demonstrated that it is not simply located in the heart of the city—St. Michael’s is the heart of the city.

Thanks to your generosity and commitment, St. Michael’s is preparing itself for a future in which it will continue to play a leading role in shaping this country’s health care.

We are excited by the possibilities that you inspire through your generous support.

Thank you and best wishes,

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OUR LEADERSHIP

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GENEROSITY.

POSSIBILITIES.
July 1, 2017, marks two significant anniversaries: St. Michael’s 125th and Canada’s 150th. Our transformation over the past century-and-a-quarter is thanks to you and inspired by you.

Jim Cuddy is one of the recent friends who joined us in honouring this special milestone.
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OUR PAST

As we reflect on the last 125 years, we’re reminded of St. Michael’s Hospital’s purpose, which has long been devoted to providing excellence in patient care, research and education.

1. 1895 – St. Michael’s Hugh Ryan Wing (to the left in this photo) housed the early Emergency and Maternity wards. 2. 1915 – Nurses washing newborns in St. Michael’s maternity ward. There were no births at St. Michael’s in its first two years, but in 1894-1895, when the Hugh Ryan Wing was built with a maternity ward on the top floor, 12 babies were delivered here. Today, more than 2,821 babies are born here annually.

3. 1915 – St. Michael’s bustling Emergency Ward received more than 25 patients a day. At the time, the two-room ward was considered “well-equipped.” Today, St. Michael’s Emergency Department sees more than 75,000 patients annually. 4. 1924 – This photo of the D-Wing of St. Michael’s Operating Theatre was taken as a part of an early fundraising campaign. 5. 1930 – A private patient room.

6. 1949 – As a cost-saving measure, one new staff cafeteria opened in 1949, to replace five staff dining rooms. 7. 1950 – Sister Jane Marie Moore guides a patient in the Physiotherapy Department. 8. 1952 – St. Michael’s Anatomy Lab was housed in the nurses’ residence on the northwest corner of Bond and Shuter Streets where the Li Ka Shing Knowledge Institute stands today. 9. 1954 – As demonstrated in this biochemistry lab, St. Michael’s renowned reputation for excellence in research and innovation has been cultivated over decades.

10. 1982 – Her Majesty Queen Elizabeth II visited St. Michael’s and unveiled a plaque in the Bond Lobby to commemorate the redevelopment of the hospital. 11. 2011 – We opened the Li Ka Shing Knowledge Institute, comprised of the Keenan Research Centre and the Li Ka Shing International Healthcare Education Centre.

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OUR PRESENT

Thank you to our generous Inspire 2018 donors who invested in our future and believed in our vision of building a world-class patient care tower in the heart of the city.

Here’s an overview of what your gifts are making possible.

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1. St. Michael’s sky-high ambitions take shape. 2. Preparing the way for St. Michael’s new, accessible Bond Lobby. 3. The physical transformation of St. Michael’s rapidly advances as construction workers prepare to pour concrete for a new floor. 4. Dr. Glen Bandiera, Chief, Emergency Medicine; Susan Carman, Clinical Leader/Manager, Emergency Department; Dr. Dave MacKinnon, Deputy Chief, Emergency Department, tour the construction site. 5. Hoarding is erected around the perimeter of the future home of the Peter Gilgan Patient Care Tower. 6. Work advances on the 10-storey Element Atrium, connecting the tower to the existing wings, featuring services and amenities for patients, families and staff.

7. Future lobby of the Peter Gilgan Patient Care Tower: Dr. Bob Howard, Hospital President and CEO; Timothy Griffin, Tony Arrell, Daniel Sullivan, Mike Thompson, Lloyd Barbara, Foundation Board Members; Alayne Metrick, Foundation President; Gregory Belton, Foundation Board Member; Wendy Cecil, former Foundation Board Chair; and Patti Cunningham, former Foundation Board Member. 8. The frame of the tower is complete and the glass curtain exterior is being installed. 9. The new Donald and Nita Reed Ophthalmology Centre in the main hospital campus will provide best-in-class eye care and accommodate rising demand. 10. The CONDRAIN GROUP Multiple Sclerosis Clinic opened on the 9th floor of the Donnelly Wing in May 2016.

11. New clinical spaces, like the Emergency Trauma area seen here, were “mocked up” for staff to review for optimal efficiency and effectiveness. 12. Floor-by-floor, the 17-storey Peter Gilgan Patient Care Tower reaches its full height. The sum of new facilities and initiatives will allow St. Michael’s to become the premier critical care hospital in Canada and save even more lives.

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OUR FUTURE

Through investments in patient care, research and education—St. Michael’s three major pillars—the hospital seeks to achieve its vision of world leadership in urban health. The following Foundation priorities reinforce these pillars—further positioning St. Michael’s to become the premier critical care hospital in Canada.

1. TRANSCATHETER TRICUSPID INTERVENTION
St. Michael’s is the first in Canada to use minimally invasive MitraClip therapy to treat patients with defective tricuspid heart valves who are not candidates for traditional open-heart surgery. Donor support will help us save even more lives and strengthen our position as a Valve Centre of Excellence.

2. NEONATAL INTENSIVE CARE UNIT
We are unique in the city for our care of high-risk and high-needs pregnancies. Building a new Neonatal Intensive Care Unit will allow us to provide the care that our vulnerable and medically complex patients require.

3. THE INTERNATIONAL CENTRE FOR SURGICAL SAFETY
Nearly half of operating room (OR) complications are preventable. Borrowing from the airlines, Dr. Teodor Grantcharov developed the world’s first OR “black box” to identify and remedy points where surgical errors are most common. St. Michael’s will establish the International Centre for Surgical Safety, supported by a state-of-the-art surgical innovation suite, positioning us as a world leader in surgical safety.

4. THE CENTRE FOR URBAN HEALTH SOLUTIONS (C-UHS)
Grounded in St. Michael’s strength in scientific discovery, the Centre for Urban Health Solutions (C-UHS) aims to improve the well-being of people experiencing poverty and social inequities. To deliver real-world change, with measurable return on investment, the Centre works with our Inner City Health Program and community and policy partners to fuel innovation, test promising solutions for urban health issues and address poverty-related health risks.

5. CARDIOLINK
Under the leadership of Dr. Subodh Verma, CardioLink will save lives by creating the world’s first platform to focus on research in heart and vascular surgery. Leveraging our academic expertise in research methodology, experts will launch clinical trials that address the most pressing heart-care issues. Startup funding will allow CardioLink to become revenue-positive and self-sufficient within five years.

6. SCAR WARS
Organ scarring has been identified as a contributor to diabetes, heart and kidney failure, cirrhosis and arthritis. World-renowned endocrinologist Dr. Richard Gilbert will bring together leaders in fibrosis research, conduct first-in-human clinical trials and develop new diagnostics and therapeutic drugs to improve outcomes for patients.

7. RESEARCH
St. Michael’s has pioneered many medical breakthroughs that improve health. The scientists in the Keenan Research Centre for Biomedical Science are recognized for changing the practice of medicine and making an impact around the globe. Donor support will continue the advance of our research and innovation.

JOIN US IN CREATING STATE-OF-THE-ART FACILITIES AND PIONEERING MEDICAL ADVANCES THAT WILL IMPROVE CARE FOR ALL.
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As Alayne Metrick prepares for another exciting stage in her remarkable career, and as she steps aside as the President of the Foundation, we, the members of St. Michael’s Foundation’s Board of Directors, take this opportunity to acknowledge her accomplishments and legacy and to offer our thanks.

Over the years, under Alayne’s leadership, St. Michael’s Foundation has become bigger and better. Each campaign has raised the bar to a new level. From her first capital campaign, the Urban Angel, in 1995, It all Starts with Caring in 2001, two mini-campaigns in 2004-05, the Advancing Care. Every Day. campaign in 2010 and finally Inspire 2018, the impact on the hospital has been enormous.

Thanks to Alayne’s leadership and the Foundation’s fundraising success, the hospital has added the Rotary Club of Toronto Transition Centre, the Cardinal Carter Wing, the helipad, the CIBC Breast Centre, the Terrence Donnelly Day Surgery Centre, the Robert W. McRae Heart Health Unit and the Allen T. Lambert Trauma and Neurosurgery Intensive Care Unit, the Keenan Research Centre and the Li Ka Shing International Centre in Health Care Education, the Peter Gilgan Patient Care Tower and Slaight Family Emergency Department, 20 new research chairs, new equipment—and so much more. And now a completely transformed St. Michael’s can proudly assert its status as the premier critical care hospital in Canada.

As many of you know, Alayne’s gift is her way with people. She inspires dedication in her volunteers, many of whom have worked with her through several campaigns—a true testament to her abilities. As one of St. Michael’s greatest ambassadors, she inspires generosity in donors and importantly most become life-long friends of St. Michael’s. Her positive, can-do attitude and passion for the hospital are contagious and have led to many great things.

It’s hard to imagine the Foundation or St. Michael’s without her. Fortunately we will continue to be the beneficiaries of her expertise for some time yet! Thank you, Alayne, for all you have done for St. Michael’s. You have built an amazing legacy here, and we are honoured to know and to work with you.

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Since I joined St. Michael’s Foundation in 1995, we’ve raised over $500 million for critical hospital priorities. Every gift has made a difference and contributed to innovation, discovery and breakthroughs in patient care. Thanks to the unwavering support of our generous donors and the staunch commitment of our passionate and tireless volunteers, clinicians and staff, we have been fortunate to see so many of our goals realized. We never imagined we would surpass our recent ambitious fundraising target of $210 million but we did! With your support, the Inspire 2018 campaign raised a monumental $237 million—$27 million over goal—truly inspiring!

The latest transformation of the hospital has been made possible by your visionary investments that will make St. Michael’s the premier critical care hospital in Canada. So many people have helped us reach this pivotal moment in St. Michael’s history. I would like to thank the many, many people who work in the hospital, who volunteer, and our tremendous donors.

After more than 20 years, I will be stepping down from my role as President at the end of the summer. I will be returning to work in a part-time capacity after a short break. It has been an honour to lead the Foundation and play a part in the life of this remarkable hospital.

Our success is made possible by you. Thank you for your generosity. I hope that St. Michael’s will continue to inspire greatness through giving for another 125 years!

It has been a privilege and a pleasure.

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President, St. Michael’s Foundation
Our Transformation

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When Charlene Lewis-Grantis started feeling unbearable persistent pressure and pain in her neck, she immediately sought medical help. Despite several visits to her local hospital in the Oakville area, it was only getting worse.

“When the left side of my face started to droop, I knew something was really wrong, so we rushed to St. Michael’s Emergency Department.”

Charlene was diagnosed with a grape-sized tumour on her brain stem, and St. Michael’s neurosurgeon Dr. Michael Cusimano operated. “The care I received pre- and post-surgery was phenomenal,” says Charlene.

“When I began to develop a fever and headache two weeks later, I knew exactly what needed to be done.” Charlene returned to St. Michael’s, where they discovered she had developed meningitis, an inflammation of the membranes around the brain and spinal cord. If left untreated, it can be life-threatening.

“I had 100% trust in the team and was happy to be back in the hands of St. Michael’s staff. An incredible sense of peace came over me. Quick and effective diagnosis and treatment of my complication meant I had an optimal recovery. Words cannot express how grateful I am to Dr. Cusimano for saving my life, twice.”

To express their thanks, Charlene and her family visit the hospital every year with baked goods for the staff. “I really see the doctors, nurses and volunteers as angels. St. Michael’s will always hold a special place in my heart.”
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OUR GOVERNANCE

St. Michael’s is devoted to building and maintaining your trust through transparency and accountability. Thanks to your support, St. Michael’s is acquiring the resources needed to set a new standard of excellence and inspire possibilities far into the future.

at right

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NORAH BORDEN, ACRYLIC ON PANEL, 20” x 20”
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An encounter with a speeding bus left a young Alan MacDonald with a dislocated hip and an intense fear of falling.

While he managed to steer clear of another accident for the next 50 years, Alan recently stepped on an uneven flagstone at his home in Orono, about one hour east of Toronto, rolled over his left ankle and broke his calf bone.

Alan’s new injuries put a huge strain on the hip he injured 50 years earlier. He was almost completely immobile—and his daughter’s wedding was just six months away. There was no way he could walk her down the aisle.

Alan’s family doctor referred him to Dr. James Waddell, an orthopedic surgeon at St. Michael’s. Due to his extreme need for hip replacement surgery and opportune timing, Dr. Waddell’s team was able to fit Alan in for surgery.

“The patient care at St. Michael’s is first class. Everyone I met was so supportive, knowledgeable and professional.”

With the help of regular physiotherapy, he not only walked his daughter down the aisle, but he also danced all through the night.
An encounter with a speeding bus left a young Alan MacDonald with a dislocated hip and an intense fear of falling.

While he managed to steer clear of another accident for the next 50 years, Alan recently stepped on an uneven flagstone at his home in Orono, about one hour east of Toronto, rolled over his left ankle and broke his calf bone.

Alan’s new injuries put a huge strain on the hip he injured 50 years earlier. He was almost completely immobile—and his daughter’s wedding was just six months away. There was no way he could walk her down the aisle.

Alan’s family doctor referred him to Dr. James Waddell, an orthopedic surgeon at St. Michael’s. Due to his extreme need for hip replacement surgery and opportune timing, Dr. Waddell’s team was able to fit Alan in for surgery.

“The patient care at St. Michael’s is first class. Everyone I met was so supportive, knowledgeable and professional.”

With the help of regular physiotherapy, he not only walked his daughter down the aisle, but he also danced all through the night.
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OUR VOLUNTEERS

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Salah Barch
Bob Macdonald
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Chetan Mathur
Kevin Teslyk
Beth Wilson
Lawrence Zucker

Thank you to our committed volunteers who dedicate their time and talents to ensuring a better future for patients across the province and beyond who depend on St. Mike’s Hospital.
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FINANCIAL HIGHLIGHTS
The following information is an excerpt taken from St. Michael's Hospital Foundation’s audited 2016-2017 financial statements. Our financials are audited by PricewaterhouseCoopers and are available at stmichaelsfoundation.com/annualreport

SUMMARIZED BALANCE SHEET (AMOUNT IN THOUSANDS OF DOLLARS)

As at March 31, 2017 2017 2016

<table>
<thead>
<tr>
<th>ASSETS</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and cash equivalents</td>
<td>3,676</td>
<td>2,263</td>
</tr>
<tr>
<td>Other receivables and prepaid expenses</td>
<td>1,676</td>
<td>1,492</td>
</tr>
<tr>
<td>Investments - at fair value</td>
<td>173,212</td>
<td>146,995</td>
</tr>
<tr>
<td>Total Assets</td>
<td>178,564</td>
<td>150,750</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>827</td>
<td>815</td>
</tr>
<tr>
<td>Deferred revenue</td>
<td>979</td>
<td>409</td>
</tr>
<tr>
<td>Total Liabilities</td>
<td>1,806</td>
<td>1,224</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>FUND BALANCES</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>General Fund</td>
<td>17,850</td>
<td>13,392</td>
</tr>
<tr>
<td>Restricted Fund</td>
<td>86,449</td>
<td>71,524</td>
</tr>
<tr>
<td>Endowment Fund</td>
<td>72,459</td>
<td>66,610</td>
</tr>
<tr>
<td>Total Assets</td>
<td>176,758</td>
<td>149,526</td>
</tr>
<tr>
<td>Fund balances – end of year</td>
<td>176,564</td>
<td>150,750</td>
</tr>
</tbody>
</table>

SUMMARIZED STATEMENT OF REVENUE, EXPENSES AND CHANGES IN FUND BALANCES (AMOUNT IN THOUSANDS OF DOLLARS)

As at March 31, 2017 2017 2016

<table>
<thead>
<tr>
<th>REVENUE</th>
<th></th>
<th></th>
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</thead>
<tbody>
<tr>
<td>Donations</td>
<td>32,286</td>
<td>34,265</td>
</tr>
<tr>
<td>Bequests</td>
<td>6,445</td>
<td>3,023</td>
</tr>
<tr>
<td>Events – net of expenses</td>
<td>2,144</td>
<td>2,584</td>
</tr>
<tr>
<td>Investment income – net of expenses</td>
<td>11,199</td>
<td>(169)</td>
</tr>
<tr>
<td>Total Revenue</td>
<td>52,074</td>
<td>39,703</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Fundraising and administrative</td>
<td>8,192</td>
<td>7,540</td>
</tr>
<tr>
<td>Excess of revenue over expenses before grants</td>
<td>43,882</td>
<td>32,163</td>
</tr>
<tr>
<td>GRANTS TO ST. MICHAEL’S HOSPITAL</td>
<td>16,650</td>
<td>16,401</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXCESS OF REVENUE OVER EXPENSES AND GRANTS FOR THE YEAR</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>For the Year</td>
<td>27,232</td>
<td>15,762</td>
</tr>
<tr>
<td>Fund balances – beginning of year</td>
<td>149,526</td>
<td>132,764</td>
</tr>
<tr>
<td>Fund balances – end of year</td>
<td>176,758</td>
<td>149,526</td>
</tr>
</tbody>
</table>

VISIT US AT STMICHAELSFOUNDATION.COM TO REQUEST OUR FULL FINANCIAL STATEMENTS.

OUR TRACK RECORD

THANK YOU FOR YOUR GENEROUS SUPPORT.

REVENUE AND EXPENSES

As at March 31, 2017 2017 2016

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<tr>
<th>GRANTS TO ST. MICHAEL’S HOSPITAL</th>
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<td>16,650</td>
<td>16,401</td>
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COST PER DOLLAR RAISED

This year, $0.84 of every $1.00 donated directly supported hospital needs. Our ongoing average for cost-per-dollar raised over the last five years is $0.17.

2013: $0.20 2014: $0.16 2015: $0.14 2016: $0.19 2017: $0.16

We are honoured that you have chosen to support St. Michael’s Hospital. If you have any questions or concerns, please call us at 416.864.5000. We will be happy to speak with you.

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FINANCIAL HIGHLIGHTS

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As at March 31, 2017 2017 2016

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Other receivables and prepaid expenses 1,676 1,492
Investments - at fair value 173,121 146,995
178,564 150,750

LIABILITIES
Accounts payable and accrued liabilities 827 815
Deferred revenue 979 409
1,806 1,224

FUND BALANCES
General Fund 17,850 13,392
Restricted Fund 86,449 71,524
Endowment Fund 72,459 64,610
176,758 149,526
178,564 150,750

SUMMARIZED STATEMENT OF REVENUE, EXPENSES AND CHANGES IN FUND BALANCES (AMOUNT IN THOUSANDS OF DOLLARS)

As at March 31, 2017 2017 2016

REVENUE
Donations 32,286 34,265
Bequests 6,445 3,023
Events – net of expenses 2,144 2,584
Investment income – net of expenses 11,199 (169)
52,074 39,703

EXPENSES
Fundraising and administrative 8,192 7,540
Excess of revenue over expenses before grants 43,882 32,163
GRANTS TO ST. MICHAEL’S HOSPITAL 16,650 16,401

EXCESS OF REVENUE OVER EXPENSES AND GRANTS FOR THE YEAR 27,232 15,762
Fund balances – beginning of year 149,526 131,764
Fund balances – end of year 176,758 149,526

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OUR TRACK RECORD

REVENUE AND EXPENSES

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In fiscal 2016-2017, we raised $43.9 million net revenue for St. Michael's. Of that, $10.6 million is designated for endowed funds. $13.1 million of this year's total revenue raised will be made available to the hospital upon completion of the applicable capital projects. Generous donors enabled us to support many initiatives across the hospital to a total of $16.7 million. Your support makes an incredible difference. Because of your generous commitment to our hospital, THANK YOU FOR YOUR GIFTS AND FOR BEING PART OF OUR ST. MICHAEL'S FAMILY.
In fiscal 2016-2017, we raised $43.9 million net revenue for St. Michael’s. Of that, $10.6 million is designated for endowed funds to be invested in perpetuity, with the annual returns supporting Chairs and other funds in the future. In addition, $16.7 million of this year’s total revenue raised will be made available to the hospital upon completion of the applicable capital projects. Generous donors enabled us to support many initiatives across the hospital to a total of $16.7 million.

Endocrine Pathology Research
Research Endowed and Term Chairs Exam Tables
– Respiratory Head Injury
Clinic Research Heart & Stroke Research
Home Dialysis Machines Human Eye Biobank for Research
Kidney Scarring Research Project
Lu Ka Shing Centre for Data Driven Healthcare Transformation
Los Alamos Institute
Urban Angel Fund for Homeless People – STAR Project

Mental Health Peer Support Initiative
Model Schools Pediatric Health Initiative
Multiple Sclerosis Patient Registry Neuroendovascular Research Neurosurgery
– Pentara Microscope

Nursing Education & Scholarship Awards
RBC Pediatric Patient Navigator Project
Research Innovation Fund Risk Modification Centre
SanoSITE Ultrasound Transcatheter Tissue Valve Project

The Dr. Gerald S. Wong Memorial Fund
The Wayne C. Wilson Endowment Fund
The Parthenia Maria Wilson Nursing Endowment Fund
The Sullivan Trust Fund
Dr. Tom Parker
The Dr. S. Gordon Ross Memorial Fund
The Slaight Family Term Chair in Advanced Therapeutic Endoscopy – Dr. Paul Kortan
The St. Michael’s Hospital Volunteer Association Term Chair in Nursing Research – Dr. Lianne Jefferis
The Term Chair in Cardiac Surgery – Dr. Stephen Hwang
The Chair in Homelessness, Housing and Health – Dr. Andrew Baker
The Term Chair in Cardiac Surgery – Dr. Laurie Morrison
The Robert and Dorothy Pitts Chair in Critical Care Medicine – Dr. Paul Kortan
The Term Chair in Emergency Medicine – Dr. Muhammad Mamdani
The Charles and Alma Richard Chair in Inner City Health Research – Dr. Ahmed Bayoumi
The St. Michael’s Hospital Volunteer Association Term Chair in Nursing Research – Dr. Lianne Jefferis
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The Love and Barford MS Research Fund

The Dr. H. Patrick Higgins Memorial Scholarship Fund
The Daniel Hannul Memorial Fund
The Hanson Johnson-Endowed Lecture in Education
The Albert C. Johnston Research Fund
The Richard Law Research Endowment Fund in Gastroenterology
The Samuel and Rose Levy Charitable Endowment Fund
The Daniel Hornik Memorial Fund

The Paul Altmann Charitable Trust Fund
– Pentaro Microscope
Neurosurgery
Research
Neuroendovascular Research
Patient Registry
Research
Neurosurgery
– Pentara Microscope

The Elizabeth S. Barford Multiple Sclerosis Patient Comfort Fund
The Biotex Family Fellowship in Neuroendovascular Therapeutics
The Bruce Family Lecture Fund
The Centennial Scholarship Fund
The Eric and Heather Donnelly Endowment Fund
The Sales/Ray Family Endowment Fund
The Sister Christine Gaudet Scholarship Fund
The M. Audrey Gilles Endowment Fund
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One night as he lay sleeping next to his wife Karen in their Pickering home, Dan Shire’s heart suddenly and unexpectedly stopped beating. Trained to respond to cardiovascular emergencies, Karen knew she only had a matter of minutes to act and immediately called 911 before starting CPR.

When paramedics arrived, they used a defibrillator four times to get Dan’s heart beating again. He was rushed to the intensive care unit (ICU) at his local hospital, where he spent the next 10 days and was placed in a hypothermic-induced coma to reduce the risk of brain damage.

After an angiogram revealed that his coronary arteries were blocked, Dan was transferred to St. Michael’s for life-saving surgery. Cardiovascular surgeon Dr. Subodh Verma and his team performed the coronary bypass that gave Dan a second chance at life.

“I feel so lucky to have survived,” says Dan. “I really appreciate the chance I got to adjust my priorities, focus on my health and rethink how I want to live the next 25 years.”

Following surgery, Dan completed a cardiac rehabilitation program designed to help patients recover and make lifestyle changes to reduce their risk of future cardiac incidents.

Dan has since made a full recovery. He and Karen celebrated their 26th wedding anniversary in Hawaii one year after his bypass surgery at St. Michael’s with a sunrise hike on the 10,000 foot peak of Haleakala volcano.
One night as he lay sleeping next to his wife Karen in their Pickering home, Dan Shire’s heart suddenly and unexpectedly stopped beating. Trained to respond to cardiovascular emergencies, Karen knew she only had a matter of minutes to act and immediately called 911 before starting CPR.

When paramedics arrived, they used a defibrillator four times to get Dan’s heart beating again. He was rushed to the intensive care unit (ICU) at his local hospital, where he spent the next 10 days and was placed in a hypothermic-induced coma to reduce the risk of brain damage.

After an angiogram revealed that his coronary arteries were blocked, Dan was transferred to St. Michael’s for life-saving surgery. Cardiovascular surgeon Dr. Subodh Verma and his team performed the coronary bypass that gave Dan a second chance at life.

“I feel so lucky to have survived,” says Dan. “I really appreciate the chance I got to adjust my priorities, focus on my health and rethink how I want to live the next 25 years.”

Following surgery, Dan completed a cardiac rehabilitation program designed to help patients recover and make lifestyle changes to reduce their risk of future cardiac incidents.

Dan has since made a full recovery. He and Karen celebrated their 26th wedding anniversary in Hawaii one year after his bypass surgery at St. Michael’s with a sunrise hike on the 10,000 foot peak of Haleakalā volcano.
Each year is filled with special moments when we all come together in support of St. Michael’s and share what it means to be a part of this family. This past year is no exception, bringing us many opportunities to say thank you for your support and generosity.
OUR YEAR

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Crippling abdominal pains led Claudia Velez, an early childhood educator who works at a downtown Toronto daycare, to call in sick one morning.

After waking with what she thought was just indigestion, Claudia rushed to St. Michael’s Hospital’s Family Practice Unit when she began vomiting blood.

An ultrasound at the hospital later confirmed the diagnosis: appendicitis. Claudia was advised to undergo immediate surgery to avoid increasing inflammation and a possible rupture that could lead to life-threatening infection.

Though she was scared as she waited for her family to arrive at the hospital, Claudia was comforted by her St. Michael’s health-care team.

“If I never forget how professional and compassionate the surgeons and nurses were as they explained the procedure and what I could expect during my recovery,” remembers Claudia, “I knew I was in good hands at St. Michael’s.”

Later that night, surgeons performed a laparoscopic appendectomy to remove Claudia’s appendix. This innovative and minimally invasive procedure reduces pain and bleeding, allowing for quicker recovery times. Claudia was able to return to work a short time later.

Donors play a direct role in supporting leading-edge treatment approaches that help patients like Claudia get back to living their full lives.
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ST. MICHAEL'S BY THE NUMBERS

ACUTE ADULT INPATIENT BEDS: 459
EMERGENCY VISITS: 77,152
AMBULATORY VISITS: 521,542
DIAGNOSTIC, THERAPEUTIC & OTHER VISITS: 346,593
SURGERIES: 29,913
INPATIENT VISITS: 25,218
BABIES BORN: 2,821
NURSES: 1,758
PHYSICIANS: 841
STAFF: 6,130
VOLUNTEERS: 557
STOREYS IN THE PETER GILGAN PATIENT CARE TOWER: 17
SQUARE FEET PLANNED FOR THE SLIGHT FAMILY EMERGENCY DEPARTMENT: 51,175
MEDICAL TRAINEES AND HEALTH PROFESSIONAL LEARNERS: 3,928
SCIENTISTS & ASSOCIATE SCIENTISTS (INVESTIGATORS): 206

(APRIL 1, 2016 TO MARCH 31, 2017)
ST. MICHAEL’S BY THE NUMBERS

<table>
<thead>
<tr>
<th>Category</th>
<th>Number</th>
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<tr>
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<tr>
<td>Emergency visits</td>
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<tr>
<td>Diagnostic, Therapeutic &amp; other visits</td>
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<tr>
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<td>Physicians</td>
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<td>Staff</td>
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<td>Square feet planned for the Slight Family Emergency Department</td>
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<tr>
<td>Medical trainees and health professional learners</td>
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<tr>
<td>Scientists &amp; associate scientists (investigators)</td>
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</tbody>
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(April 1, 2016 to March 31, 2017)
OUR YEAR

AGNICO EAGLE

Foundation Chair Frank Techar at left, Foundation President Alayne Metrick and former Foundation Chair Mike Norris, far right, congratulate Agnico Eagle Vice-Chairman and CEO Sean Boyd and Board Chair James Nasso for their corporate philanthropy which will create the new cardiac surgery operating room in our new Peter Gilgan Patient Care Tower and the Agnico Eagle Oncology Unit, as well as support other hospital priorities such as equipment and the 2017 Angel Ball.

MALACHY’S SOIREE

Under the leadership of Hospital Board member, Kerry O’Reilly-Wilks and her husband, Lloyd Wilks, the second Malachy’s Soirée continued to raise awareness of the life-saving critical care that is provided to the hospital’s tiniest patients. More than 450 guests gathered for the event, which was held in September 2016 and featured a special performance by Jully Black. Our new state-of-the-art Neonatal Intensive Care Unit (NICU), designed to provide family-centred care, will be located in the Peter Gilgan Patient Care Tower.

URBAN ANGEL GOLF CLASSIC

2016 marked a milestone year for our Urban Angel Golf Classic, under co-chairs Mike Thompson and John Manning. Presented by Middlefield Group, the event achieved its 10th year of raising over $1 million net for hospital priorities, becoming one of the largest and most successful charity golf tournaments in Canada.

ST. MICHAEL’S YOUNG LEADERS

2016 was the most successful year to date for St. Michael’s Young Leaders (SMYL), a group of 70 young professionals committed to raising funds for and awareness about the hospital.

In addition to its signature events, The Giver, The Dodger and The Duffer, SMYL made a two-year pledge toward the Trauma Family Room and Mental Health Unit Consult Room within the new Slaight Family Emergency Department, continuing their support of Inspire 2018.

Since its inception in 2008, St. Michael’s Young Leaders has raised over $1,500,000 net for St. Michael’s Hospital.

THE GIVER


THE DODGER

The eighth annual Dodger took place on September 15, 2016 at the Steam Whistle Brewery. A costumed charity dodgeball tournament, led by co-chairs Kate Moraca and Mike Alfieri and presented by the Bank of Montreal, The Dodger continues to grow in popularity every year.

THE DUFFER

On June 6, 2016, nearly 300 golfers teed off at SMYL’s sixth annual Duffer golf tournament at Station Creek Golf Club. This year’s event was led by co-chairs Graham Thompson and William Pringle and presented by CIBC World Markets.

NORDSTROM

In a collaboration with Nordstrom, St. Michael’s Hospital was one of six local charities to benefit from the retailer’s opening galas in late 2016. Thank you, Melissa Martin, for working with the Nordstrom Committee on these special fundraising events. The gala celebrated the opening of Nordstrom’s CF Toronto Eaton Centre and Yorkdale Shopping Centre locations.

THE RECEPTION TO HONOUR TIM AND FRANCES PRICE AND BROOKFIELD PARTNERS

On July 26, a reception was held to honour Tim and Frances Price for their generous $3 million gift to Inspire 2018 to support the Chair in Cerebrovascular & Brain Tumour Surgery and the Tim and Frances Price Medical Surgical Intensive Care Unit. In addition to his personal giving, Tim was able to secure additional support from Brookfield and the partners at Brookfield to make a cumulative contribution of $5 million.
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**FOUNDERS’ RECEPTION**

Our Founders’ Reception recognizes generous donors who have contributed $1 million and more in support of the hospital. In December 2016, we welcomed these new Founders: Paul Albrechtsen, the late Thor and Hon. Nicole Eaton and Mike and Beverley Thompson.

The Spirit of Philanthropy Award recipient this year was Dr. Stephen Hwang (centre photo above), Director of the Centre for Urban Health Solutions (C-UHS) and the first Chair in Homelessness, Housing and Health.

**URBAN ANGEL MAGAZINE**

The Foundation’s Urban Angel magazine was recognized by the marketing communications industry with a number of prestigious awards in 2016/2017, including APEX Awards for Publication Excellence, a first place Health Care Public Relations Association (HCPR) Award for best external communications vehicle and a Gold Aster Award for excellence in health-care marketing and advertising. Urban Angel raises awareness about St. Michael’s Hospital while demonstrating the impact donors have on patient care.

**McGEE-CLARK FUNDRAISER**

Celebrating its 14th and final year, the McGee-Clark Committee hosted its annual fundraiser benefiting the Cancer Compassionate Care Fund at St. Michael’s Hospital. Thank you, Chris Pierre, Clark Lonergan, Nitin Patel and Sean Lonergan for your longstanding support of St. Michael’s.

**COMMEMORATIVE CEREMONY**

This annual ceremony recognizing individuals who have been honoured by tribute and commemorative giving was held on July 14, 2016. The event also celebrates those who have made a planned giving intention to the hospital. Donor Emily Dawson shared her family’s St. Michael’s experience with 90 guests at the event, relaying their gratitude for the compassionate care received during a difficult time.

**DONOR WALL RECEPTION**

At our annual Donor Wall Reception on July 13, 2016, 139 new donors were inducted and a further 223 were honoured for moving up to a new giving level based on their ongoing contributions to the hospital. Foundation Board member Melissa Martin served as the master of ceremonies for the reception with classical guitarist Liona Boyd sharing her gratitude for the exceptional patient experience she had at the hospital.

**GIFT PLANNING**

A bequest or legacy gift is a special way to support St. Michael’s Hospital. Spring and winter advertising materials aimed at promoting gift planning were featured in Zoomer magazine and in Your Guide to Charitable Giving and other publications.

**DR. CUSIMANO’S BOOK LAUNCH**

On September 21, 2016, the St. Michael’s community celebrated the release of Dr. Michael Cusimano’s state-of-the-art surgical guide, The Handbook of Skull Base Surgery, with a launch event attended by over 70 guests. Experts like Dr. Cusimano ensure that St. Michael’s remains a leading research and teaching hospital by providing advanced, life-saving treatment.
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The new CONDRAIN GROUP Multiple Sclerosis Clinic, the largest MS Clinic in North America, opened on May 12, 2016, thanks to the generosity of many donors (including the De Gasperis Family seen at left). On July 1, 2017, the hospital will welcome internationally renowned neurologist, Dr. Xavier Montalban as the Clinic’s Medical Director and holder of the Waugh Family Chair in MS Research.

The President’s Council hosted a new signature fundraiser, Urban Affair on March 29, 2017, at Corus Quay. A group of dynamic business professionals and hospital leaders, the President’s Council works together to support high-priority needs at St. Michael’s. At this inaugural fundraising event, over 250 guests were entertained by a musical performance from the Jim Cuddy Trio.

The Slaight Family Foundation (Donna and Gary Slaight shown below) continued its generosity to St. Michael’s with a gift to support Dr. Janet Smylie and her initiative to provide training to front-line workers in how to interact more effectively with our Indigenous communities. The hospital was one of 15 charities that benefited from the Foundation’s philanthropy.

In its 14 years in operation, the Out of the Rough Golf Tournament has raised more than $1 million for St. Michael’s Head Injury Clinic. The largest of its kind in Ontario, the Clinic treats over 1,300 patients each year who suffer from traumatic brain injury during the recovery period that follows acute care. In 2016, over 200 participants from the business, health-care and law sectors helped raise funds for the Clinic.

The Louis L. Odette Family Urban Angel Fund for Homeless People held its third annual lecture featuring Dr. Gabor Maté, a bestselling author who has worked with patients challenged by drug addiction, mental illness and HIV. The Fund supports innovative programs for the homeless, such as the Supporting Transitions and Recovery (STAR) Learning Centre, an adult education program and Canada’s first recovery education centre.

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The new CONDRAIN Group Multiple Sclerosis Clinic, the largest MS Clinic in North America, opened on May 12, 2016, thanks to the generosity of many donors (including the De Gasperis Family seen at left). On July 1, 2017, the hospital will welcome internationally renowned neurologist, Dr. Xavier Montalban as the Clinic’s Medical Director and holder of the Waugh Family Chair in MS Research.

The President’s Council hosted a new signature fundraiser, Urban Affair on March 29, 2017, at Corus Quay. A group of dynamic business professionals and hospital leaders, the President’s Council works together to support high-priority needs at St. Michael’s. At this inaugural fundraising event, over 250 guests were entertained by a musical performance from the Jim Cuddy Trio.

The Slaight Family Foundation (Donna and Gary Slaight shown below) continued its generosity to St. Michael’s with a gift to support Dr. Janet Smylie and her initiative to provide training to front-line workers in how to interact more effectively with our Indigenous communities. The hospital was one of 15 charities that benefited from the Foundation’s philanthropy.

In its 14 years in operation, the Out of the Rough Golf Tournament has raised more than $1 million for St. Michael’s Head Injury Clinic. The largest of its kind in Ontario, the Clinic treats over 1,300 patients each year who suffer from traumatic brain injury during the recovery period that follows acute care. In 2016, over 200 participants from the business, health-care and law sectors helped raise funds for the Clinic.

The Louis L. Odette Family Urban Angel Fund for Homeless People held its third annual lecture featuring Dr. Gabor Maté, a bestselling author who has worked with patients challenged by drug addiction, mental illness and HIV. The Fund supports innovative programs for the homeless, such as the Supporting Transitions and Recovery (STAR) Learning Centre, an adult education program and Canada’s first recovery education centre.

Out of the Rough Golf Tournament

THE CONDRAIN GROUP MS CLINIC

THE SLAIGHT FAMILY FOUNDATION

ANGELS’ DEN

Drs. Karen Cross and General Leung took home first prize for their innovative MINOSA (Multispectral Mobile Tissue Assessment) project at the second Angels’ Den competition on June 1, 2016. The event celebrates leading edge “bench-to-bedside” partnerships between researchers and clinicians at St. Michael’s. More than 200 people attended the event that was co-hosted by Gwen Harvey and John Hunkin, emceed by Melissa Martin and supported by Dr. Arthur Slutsky.

THE LAMBERT FAMILY FOUNDATION

THE LOUIS L. ODETTE FAMILY URBAN ANGEL FUND FOR HOMELESS PEOPLE

The 2015 winners of Angels’ Den, Drs. Doug Campbell and Jennifer Beck, went on to win the Global Healthcare Innovation Academy competition for their groundbreaking Neo Vest project that helps newborn infants breathe.

ANNUAL REPORT

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At first, Toronto artist and graphic designer David Goldberg thought he’d strained his eyes. When his blurry vision persisted for weeks, he made an appointment with his optometrist, fearing it might be more serious.

Seeing something on David’s retina, the optometrist referred him to St. Michael’s. David called his father, a former Chief of Medicine at a Hamilton-area hospital, for a second opinion. “My dad was known as the diagnostic Sherlock Holmes. So when he said, ‘St. Michael’s is the best,’ I knew I’d be in good hands.”

David saw Dr. Rajeev Muni at St. Michael’s Eye Clinic. When Dr. Muni confirmed that only one of his eyes was affected, David realized he could close that eye and see clearly with the other so that he could continue working—at least for now.

At his follow-up appointments, David recalls how Dr. Muni patiently explained that it’s best to begin with non-invasive treatments. By this time, David’s vision was so distorted that he was willing to try almost anything to correct it.

Thankfully, Dr. Muni’s diagnosis wasn’t the untreatable condition that David had feared. Instead, David was suffering from retinal vein occlusion, a blockage that causes swelling that distorts vision.

“With the medicine I was given, my sight is perfect and Dr. Muni says eventually my eye may even heal permanently,” says David. “I’m so grateful to St. Michael’s.”
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LYNN

Lynn Walker knew Bay Street like the back of her hand. A portfolio manager at one of Canada’s big five banks, she cycled through the frenzied financial district every morning. But just like the markets she analyzed, there was always an element of risk.

Today felt especially volatile. The city streets were slick with a coat of rain that fell the night before. Lynn was still cycling with a smile, looking forward to celebrating her wedding anniversary that evening.

Her plans, however, were derailed when she was forced to swerve around a truck on Victoria Street. Confronted with wet streetcar tracks, the back wheel of her bicycle skidded out from under her, launching her onto the cement. The pain was agonizing.

Two women ran over to help—one of them, by chance, worked at St. Michael’s. Lynn was rushed to the hospital’s Emergency Department, less than a block away, where she met Dr. Glen Bandiera, Chief of Emergency Medicine. When the x-rays showed a fractured humerus bone in her right arm/shoulder, he arranged an appointment at St. Michael’s Fracture Clinic the very next day.

“Dr. Bandiera was wonderful!” says Lynn, who was one of more than 75,000 people who depend on St. Michael’s Emergency Department every year.

“The health-care providers at St. Mike’s are doing an admirable job at providing excellent patient care.” Now recovered, Lynn is back on her bike, cycling with a smile.
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We pay tribute here to the special friends who lead by example through their wonderful generosity and deep commitment to St. Michael’s. The following lists those individuals, corporations and foundations who have given or pledged more than $500,000 over the years to help Toronto’s Urban Angel.

GUIDIANS ($50,000,000+)
Peter Gilgan
Patrick & Barbara Keenan
Doug & Jean Martin

ANGELS ($30,000,000+)
Peter Gilgan
Patrick & Barbara Keenan

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Peter Gilgan
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GUARDIANS ($5,000,000 - $9,999,999)
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The Bitove Family

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($750,000 - $999,999)

FELLOWS
($500,000 - $999,999)

TRIBUTE AND IN MEMORY GIFTS
We have received cumulative gifts of $1,000 or more in tribute or in memory of these individuals between April 1, 2016 and March 31, 2017.

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ANGELS ($5,000,000 - $9,999,999) The Jeffrey & Trixie Eisen Foundation

BUILDERS ($10,000,000 - $19,999,999) The Henry White Kinnear Foundation

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OUR GENEROUS DONORS

A P R I L 1, 2016 TO M A R C H 31, 2017

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Element

**GOVERNORS** ($1,000,000 - $2,499,999)
Estate of James Horsfall Eaton
Estate of Harry & Sheila Waters

**PATRONS** ($500,000 - $749,999)
The Walter and Mari Schneider Foundation

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**VISIONARIES** ($100,000 - $249,999)
Peter Gilgan

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APRIL 1, 2016 TO MARCH 31, 2017

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“She goes everywhere with me,” Sassan says of his dog Sukie with a smile. It’s hard now to believe that they spent a difficult three-year period apart.

For years, Sassan, an active cyclist and hiker, had been ignoring what seemed like bouts of heartburn and shortness of breath. But over time, his symptoms worsened and, while hiking with friends, the group had to stop every two minutes to wait for him to recover. That’s when his surgeon-friend recommended seeing a doctor.

Sassan needed emergency heart surgery to replace a leaking valve. He was terrified. Luckily, a friend convinced him to proceed. “All of the doctors, nurses and staff at St. Michael’s were awesome. They were very professional and everything went so smoothly because of them,” Sassan recalls. Six weeks later, he went home. It would take him another four months to recover fully.

So why was he separated from his dog for three years?

“It was entirely psychological,” he replies. “I feared something else would happen to me and Sukie would be left alone without anyone to care for her.” Reunited, the pair takes daily trips to The Second Cup at St. Michael’s, where customers wave “hello” to Sukie, who patiently waits outside. While in line, Sassan often runs into the staff members who cared for him. Every time he sees them, he thanks them again for saving his life.
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In keeping with this spirit of connectivity, we have collaborated with Canadian artist Norah Borden, whose paintings echo this very sentiment: “There is far more that we share in the world than what divides us,” says Borden, whose grandfather interned at St. Michael’s in the 1930s. A friend and supporter of the Foundation, Borden is deeply passionate about the hospital’s vision of world leadership in urban health. This partnership comes at a pivotal point in our history as we celebrate two significant milestones: St. Michael’s 125th and Canada’s 150th anniversaries. Illustrating the hospital’s commitment to inclusion, Borden’s “Planet Earth” series—shown throughout this report—represents various perspectives, creating a world, like St. Michael’s, where everything is interconnected.

Norah Borden’s paintings investigate alternate perspectives of our world by encapsulating both macro and micro viewpoints within each painting. A graduate of the Ontario College of Art & Design in Toronto, she has exhibited her work across Canada and internationally. Borden has travelled extensively and draws upon these experiences as inspiration for her practice. Her paintings can be found in numerous private, corporate and public collections worldwide—including that of the Right Honourable Prime Minister Justin Trudeau. For more information, visit: www.norah.ca.

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